

Planning for Future Population Health and Care Needs

1. Introduction

This paper sets out an emerging framework to support how commissioners and providers of health and care services in Oxfordshire propose to work together to meet the health and care needs of the population today and in the future.

Members of the Health and Wellbeing Board will be aware that the Oxfordshire system has been working to strengthen partnership working across health and social care. System partners have been exploring ways in which we might work together to fully understand the health and care needs of our populations and how we can develop solutions for the future delivery of services to meet those needs.

These discussions have included how future proposals can be developed at the most appropriate local level; involving and engaging clinicians¹ and local people.

This work in Oxfordshire; to understand how to best meet the current and future health and care needs of our population fits within the national context of the development of Integrated Care Systems.

Best practice for Integrated Care Systems is to develop an evidence based approach to planning for the design and delivery of services, engaging the public and key stakeholders at an early stage in order to fully understand the health and care needs of populations. The Oxfordshire approach has been developed on clear principles of population health management, it will extend across health and care, be evidenced based and include:

- population health and demographics review
- consideration of the most effective and appropriate geographic or population level for the focus of work and delivery
- local service and assets mapping
- identification of good practice
- consideration of the impact of the Oxfordshire 'Growth Deal'
- the clinical case for change – what are the most up to date and emerging clinical models that we should be considering
- options development and review

Public involvement and engagement will be critical throughout along with the involvement of clinicians and care professionals.

¹ In this context 'clinicians' and 'clinical' is used in an all-encompassing way and refers to social care experts, Drs, Nurses, Allied Health Professionals and those involved in both the design and delivery of the services.

2. Oxfordshire

For Oxfordshire we will need to carefully consider not only those members of our population who access and require our health and care services now but those who we expect to require services in the future. The significant levels of housing growth in the County will impact on the size and make up of our populations. We know that people are living longer with both increasing numbers and complexity of long term or chronic conditions. By working together system partners across Oxfordshire will be able to plan to meet the needs of our growing and aging population.

The 'place' of Oxfordshire is key in the work toward integrated care, provider and commissioner organisations are keen that we work together to support locally driven solutions to the future of our health and social care provision. In an approach not dissimilar to one of *subsidiarity* there is a working principle that Oxfordshire will seek to address health and care needs at the most appropriate local level.

A piece of work is being undertaken to consider the most appropriate level at which to plan and deliver our services. The outputs of this work will inform the development of a route map for plans to deliver integrated care in Oxfordshire.

We are in a great position of strength in Oxfordshire; we have strong and vibrant neighbourhood areas, local community groups and third sector organisations. Work is already underway as a part of initiatives like the Healthy New Towns Programme and there is a genuine desire to work together to best effect across system partners. There are a number of existing strategies and plans that can be further developed to support future plans for delivery.

3. Planning Future Population Health Needs – Draft Framework

Appendix 1 sets out a summary of the emerging framework for how commissioners and providers of health and care services in Oxfordshire propose to work together to meet the health and care needs of the population today and in the future.

The framework uses the learning from community based initiatives such as the Healthy Towns projects and recognises the critical importance of engagement with local residents, stakeholders, clinicians and professionals at an early phase and throughout the cyclical planning process. The specific design of these approaches will be bespoke to the population or geographical area that is the subject of the framework approach.

The summary in Appendix 1 should not be read as a set of prescriptive guidance or considered as the approach that will be applied to the whole of the County. It should be regarded as a support tool – the principles of which will inform how the planning and design for the future delivery of services will be approached.

The framework was reviewed, in draft form, by the Health Overview and Scrutiny Committee on 20 September. Members of the Committee were invited to comment on

the proposed involvement and engagement with local communities as set out in the framework.

There was recognition from the Committee of the good work that had been undertaken to develop the framework. As a part of the discussions support was forthcoming in the shift in approach to ensure good, effective and meaningful communications and engagement from the outset. The Committee asked that consideration be given to how to balance of local needs with broader county health issues in any application of the framework for assessing local health needs. This has been strengthened in the principles of the approach.

The approach set out in the framework and the principles that it is built on challenges commissioner and provider organisations to work together to plan for services in the short, medium and longer term. The framework will enable the right conversations with the public about health and care needs and how those needs can be met.

The innovation and good practice stage of the framework includes consideration of latest ideas and good practice from across health and care. By using clinician and patient expertise, promotion of best practice and an evidence-based approach, we aim to achieve clinically-driven solutions that will provide high quality care to Oxfordshire patients now and in the future.

4. Next steps

The framework approach is presented to the Health and Wellbeing Board as a tool that can be used to progress the planning and design of future services. It is not intended to be used in isolation or as a prescriptive approach to the all future service planning. The framework can be used to support an open and transparent approach to addressing some of the big questions and challenges that Oxfordshire faces. The framework can provide a good practice approach to how we will involve and engage communities in our work to plan and design services.

The framework approach will be used in the first instance in support of the work that needs to take place in relation to the provision of services in Wantage, with specific reference to services at Wantage Community Hospital.

5. Recommendations

Members of the Health and Wellbeing Board are invited to consider the approach to meeting current and future population health needs as set out in this report.

It is recommended that the Health and Wellbeing Board approves the framework approach to meeting current and future population health needs as set out in this report.